

BRIAN E. HAYES
1099 14TH STREET, N.W.
WASHINGTON, D.C. 20570-0001
(202) 273-1770



MEMBER
NATIONAL LABOR RELATIONS BOARD
brian.hayes@nlrb.gov

The Honorable George Miller
Senior Democrat
Committee on Education and the Workforce
2181 Rayburn House Office Building
Washington, DC 20515-6100

December 2, 2011

Dear Congressman Miller:

I am in receipt of your letter dated November 23, 2011. Having reviewed your letter I do not understand it to constitute a request from the Committee. With regard to the substance of your letter, as you may now be aware, I have formally announced my decision to remain a Member of the National Labor Relations Board.

Very truly yours,

A handwritten signature in red ink that reads "Brian E. Hayes".

Brian Hayes

Member, National Labor Relations Board

Cc: John Kline